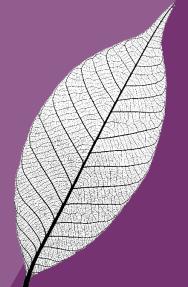


NewSpring Franchise



NewSpring Franchise invests in innovative franchise and multi-unit concepts in large and growing markets. We are uniquely positioned within the lower-middle market with over 40 years of sector specific operating and investing experience.

NewSpring Franchise is part of NewSpring, which partners with the innovators, makers, and operators of high-performing companies in dynamic industries to catalyze new growth and seize compelling opportunities. We manage approximately \$3.5 billion across five distinct strategies covering the spectrum from growth equity and control buyouts to mezzanine debt.

ABOUT NEWSPRING

~\$3.5bn Assets under management

5 Investment strategies 200+
Investments made since 1999

40+
Investment professionals

NEWSPRING FRANCHISE INVESTMENT CRITERIA



\$5mm - \$50mm

\$1mm - \$5mm

Revenue

EBITDA



Transaction Types





Recapitalizations



Multi-Unit Companies

- Franchisors
- Franchisees
- Non-Franchised
 Company-Owned

Representative Sectors

- Restaurants
- Pet Services
- Personal Care
- Home Services
- Education and Child Related Services

NEWSPRING FRANCHISE INVESTMENT TEAM



Satya Ponnuru



Patrick Sugrue



Sean Whitehead

Team Operational Experience













Differentiating Factors

- Seasoned team of former CEOs and senior execs with experience focused exclusively on the multi-unit brand market
- Leverage from NewSpring infrastructure and 20-year investment track record
- Deep operating DNA utilized in an active board role to create value supplemented by a network of operating experts
- Utilizing NewSpring's proven "ThreeM" Investment Methodology to underwrite deals while preserving capital and maintaining upside potentials
- Position portfolio companies for maximum value creation with attractive avenues for exit to up-market sponsors and over 100 public brands





Blo is North America's original blow dry bar and the world's largest blow dry bar franchise



Duck Donuts is one of the nation's fastest-growing donut franchise companies



Central Bark is a leading pet services franchisor, offering boarding, grooming, training services and specialty products



Federal Donuts is a Philadelphia-based culinary pioneer in the fast-casual space serving donuts, fried chicken, and coffee



Green Home Solutions is a leading home services franchisor providing mold remediation and indoor air quality services



Shake Smart is an operator and licensor providing healthy and convenient meal replacement offerings